

The Rockefeller Foundation

Consolidated Financial Statements

December 31, 2017 and 2016

Independent Auditors' Report

Board of Trustees The Rockefeller Foundation

We have audited the accompanying consolidated financial statements of The Rockefeller Foundation (the "Foundation"), which comprise the consolidated statements of financial position as of December 31, 2017 and 2016, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Rockefeller Foundation, as of December 31, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

PKF O'Connor Davies, LLP

June 8, 2018

The Rockefeller Foundation

Consolidated Statements of Financial Position (Amounts in thousands)

	December 31	
	2017	2016
ASSETS		
Cash and cash equivalents	\$ 13,187	\$ 16,629
Redemptions, dividends, interest, and other receivables	404	1,880
Prepaid Federal excise and unrelated business income taxes	3,041	4,523
Investments	4,436,078	4,015,326
Program related investments	24,718	23,084
Property, furniture, fixtures and equipment, net	10,834	11,324
Prepaid pension cost	21,596	13,902
Interest rate swap asset	12	-
Total Assets	\$ 4,509,870	\$ 4,086,668
 LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 8,227	\$ 9,029
Grants payable	129,914	95,988
Term loan payable	10,093	11,824
Interest rate swap liability	-	134
Deferred federal excise tax	21,439	15,127
Postretirement benefit obligation	21,968	19,013
Total Liabilities	191,641	151,115
Unrestricted net assets	4,318,229	3,935,553
Total Liabilities and Net Assets	\$ 4,509,870	\$ 4,086,668

See notes to consolidated financial statements

The Rockefeller Foundation

Consolidated Statements of Activities (Amounts in thousands)

	Year Ended December 31	
	2017	2016
REALIZED INVESTMENT INCOME		
Net realized gain on investments	\$ 291,040	\$ 50,191
Dividend and interest income	31,998	22,487
Other investment loss	(115)	(54)
	322,923	72,624
Less investment expense	13,030	13,517
Net Realized Investment Income	309,893	59,107
 EXPENSES		
Grants and direct charitable activities	190,889	173,694
Program costs	23,437	24,854
Operations	20,775	25,868
Provision (Benefit) for Federal excise and unrelated business income taxes	4,834	(352)
Total Expenses	239,935	224,064
Net Realized Investment Income (Deficiency) Over Expenses	69,958	(164,957)
Change in fair value of interest rate swap	146	132
Unrealized appreciation, net of provision for deferred Federal excise tax of \$6,312 in 2017 and \$3,057 in 2016	309,273	108,585
Change in Net Assets Before Pension and Postretirement Benefit Adjustments	379,377	(56,240)
Pension and postretirement benefit adjustments	3,299	1,835
Change in Net Assets	382,676	(54,405)
 NET ASSETS		
Beginning of year	3,935,553	3,989,958
End of year	\$ 4,318,229	\$ 3,935,553

See notes to consolidated financial statements

The Rockefeller Foundation

Consolidated Statements of Cash Flows (Amounts in thousands)

	Year Ended	
	December 31	
	<u>2017</u>	<u>2016</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 382,676	\$ (54,405)
Adjustments to reconcile change in net assets to net cash from operating activities		
Pension and postretirement benefit adjustments	(3,299)	(1,835)
Depreciation and amortization	2,878	9,638
Loss on write-off of fixed assets	-	654
Deferred Federal excise taxes	6,312	3,057
Net unrealized appreciation on investments	(315,585)	(111,642)
Net realized gain on investments	(291,040)	(50,191)
Change in fair value of interest rate swap	(146)	(132)
Changes in operating assets and liabilities		
Redemptions, dividends, interest, and other receivables	1,476	(1,196)
Prepaid Federal excise and unrelated business income taxes	1,482	(2,067)
Prepaid pension cost	(4,395)	585
Postretirement benefit obligation	2,955	(2,887)
Other assets	-	62
Accounts payable and accrued expenses	(802)	178
Grants approved, net	186,594	172,343
Grants paid	<u>(152,668)</u>	<u>(145,924)</u>
Net Cash from Operating Activities	<u>(183,562)</u>	<u>(183,762)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sale of investments	1,454,630	1,279,166
Purchase of investments	(1,270,391)	(1,036,431)
Purchase of furniture, fixtures and equipment	<u>(2,388)</u>	<u>(1,556)</u>
Net Cash from Investing Activities	<u>181,851</u>	<u>241,179</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of term loan payable	(1,731)	(1,731)
Repayment of line of credit	<u>-</u>	<u>(45,000)</u>
Net Cash from Financing Activities	<u>(1,731)</u>	<u>(46,731)</u>
Net Change in Cash and Cash Equivalents, Excluding Amounts Held in Investment Portfolio	(3,442)	10,686
CASH AND CASH EQUIVALENTS		
Beginning of year	<u>16,629</u>	<u>5,943</u>
End of year	<u>\$ 13,187</u>	<u>\$ 16,629</u>
SUPPLEMENTAL CASH FLOW INFORMATION		
Cash paid for term loan interest	\$ 395	\$ 455
Cash paid for line of credit interest	-	111
Federal excise and Federal unrelated business income taxes paid	3,900	1,600

See notes to consolidated financial statements

The Rockefeller Foundation

Notes to Consolidated Financial Statements
December 31, 2017
(Amounts in thousands)

1. Organization

The Rockefeller Foundation was established in 1913 by John D. Rockefeller, Sr., to “promote the well-being” of humanity by addressing the root causes of serious problems. The Rockefeller Foundation works around the world to expand opportunities for poor or vulnerable people and to help ensure that globalization’s benefits are more widely shared. With assets of more than \$4 billion, it is one of the few institutions to conduct such work both within the United States and internationally. In managing the endowment, financial objectives are achieved through a diversified investment portfolio and disciplined spending policies.

The Rockefeller Foundation qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code (“Code”) and is a private foundation as defined in Section 509(a) of the Code.

The accompanying financial statements include the accounts of the Rockefeller Foundation and Rockefeller Foundation (London) LLC (collectively the “Foundation”), a single member limited liability company, organized and operated exclusively for charitable, educational, religious, scientific or literary purposes, exempt under Section 501(c)(3) of the Code.

The Foundation recognizes the effect of tax positions when they are more likely than not to be sustained. Management has determined that the Foundation had no uncertain tax positions that would require financial statement recognition or disclosure. The Foundation is no longer subject to examinations by the applicable taxing jurisdictions for years prior to 2013.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying financial statements include the accounts of the Rockefeller Foundation and Rockefeller Foundation (London) LLC. All significant intercompany transactions and balances have been eliminated in consolidation.

Use of Estimates

The preparation of consolidated financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly actual results could differ from those estimates. Significant estimates made by management in the preparation of the financial statements include fair value of alternative investments, pension and other post-retirement benefits and depreciation. Management believes that the estimates utilized in preparing these financial statements are reasonable and appropriate.

The Rockefeller Foundation

Notes to Consolidated Financial Statements
December 31, 2017
(Amounts in thousands)

2. Summary of Significant Accounting Policies (*continued*)

Cash and Cash Equivalents

Cash and cash equivalents consists of cash and highly liquid debt instruments with maturities of 90 days or less at the time of purchase. Cash and cash equivalents held by the Foundation's investment managers, awaiting investment in various investment classes, are included within investments.

Investments

The Foundation's investments consist of publicly traded fixed income and equity securities; alternative investments and similar interests; and cash held for reinvestment. Alternative investments and similar interests include hedge funds, real asset and private equity fund investments. Alternative investments and similar interests are reported at net asset value provided by the management of the respective fund as of December 31 and are reviewed by the Foundation's management for reasonableness. Management utilizes audited financial statements when available for alternative investments as part of its on-going due diligence and annual financial statement valuation process. All other investments are stated at fair value as of December 31 based upon active markets.

Interest income and related expenses are accounted for on the accrual basis. Dividend income and related expenses are recognized on the ex-dividend date, net of withholding taxes, where applicable. Realized gains and losses on investments in securities are calculated based on the specific identification method, based on the trade date.

Transactions in other currencies are translated into U.S. dollars at the exchange rates in effect at the date of the transactions. Monetary assets and liabilities denominated in non-U.S. currency are reported at the exchange rates in effect at the end of the year. Any gain or loss arising from a change in exchange rates as of the date of the transaction is included in the change in realized gain on investments in the consolidated statements of activities. For the years ended December 31, 2017 and 2016, the realized and change in unrealized gain (loss), resulting from foreign exchange was approximately \$14.7 million and \$(1.9) million, respectively.

Derivatives

The Foundation records derivatives at fair value. The fair value of futures and forward contracts is reflected in investments and the fair value of the interest rate swap is shown as an asset in the consolidated statements of financial position. Derivatives contain varying degrees of risk whereby changes in fair value of the securities underlying the financial instruments or the cost of satisfying the Foundation's obligations may exceed the amount recognized in the consolidated statements of financial position. Changes in the fair value of derivatives, excluding the interest rate swap, are included in the consolidated statements of activities as part of the unrealized appreciation/(depreciation) on investments. Changes in the fair value of the interest rate swap are shown separately in the consolidated statements of activities.

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Notes to Consolidated Financial Statements
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2. Summary of Significant Accounting Policies (continued)

Fair Value Measurements

The Foundation follows U.S. GAAP guidance on Fair Value Measurements which defines fair value and establishes a fair value hierarchy organized into three levels based upon the input assumptions used in pricing assets and liabilities. Level 1 inputs have the highest reliability and are related to assets with unadjusted quoted prices in active markets. Level 2 inputs relate to assets and liabilities with other than quoted prices in active markets which may include quoted prices for similar assets or liabilities or other inputs which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist. The Foundation follows U.S. GAAP guidance which removed the requirements to categorize within the fair value hierarchy alternative investments where fair value is measured using the Net Asset Value (“NAV”) per share as a practical expedient.

Investments Valuation

Investments are carried at fair value. Fair value estimates are made at a specific point in time, based on available market information and judgments about the financial asset, including estimates of timing, amount of expected future cash flows, and the credit standing of the issuer. In some cases, the fair value estimates cannot be substantiated by comparison to independent markets. In addition, the disclosed fair value may not be realized in the immediate settlement of the financial asset and does not reflect any premium or discount that could result from offering for sale at one time, an entire holding of a particular financial asset. Potential taxes and other expenses that would be incurred in an actual sale or settlement are not reflected in amounts disclosed.

Program Related Investments

Program Related Investments (“PRI”) are philanthropically driven, nonmarketable investments and loans to businesses that further the Foundation’s mission. The Foundation’s PRI portfolio is monitored periodically to determine the appropriateness of the net realizable value, which is reflected on the consolidated statement of financial position. PRI are stated at estimated fair value.

Property, Furniture, Fixtures and Equipment, Net

Property, furniture, fixtures and equipment are stated at cost at the date of acquisition. Depreciation is provided using the straight-line method over the estimated useful lives of the respective assets. The estimated useful lives by asset class range from 3 to 30 years.

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Notes to Consolidated Financial Statements
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(Amounts in thousands)

2. Summary of Significant Accounting Policies (*continued*)

Federal Excise and Unrelated Business Income Taxes

The Foundation is subject to a Federal excise tax of 2% on its net investment income. This tax is reduced to 1% if certain distribution requirements are met. In addition, the Foundation provides for deferred Federal excise tax at 2% on the net unrealized appreciation in the fair value of investments.

Additionally, the Foundation's investment in certain alternative investments give rise to unrelated business income tax ("UBIT") liabilities taxed at general corporate rates.

Subsequent Events

In connection with the preparation of the consolidated financial statements, the Foundation evaluated subsequent events from December 31, 2017 through June 8, 2018, which was the date the consolidated financial statements were available for issuance, and concluded that no additional disclosures were required.

The Rockefeller Foundation

Notes to Consolidated Financial Statements December 31, 2017 (Amounts in thousands)

3. Investments

The Foundation's investment portfolio at December 31, at fair value, consists of the following:

	2017	2016
Cash and cash equivalents	\$ 112,959	\$ 138,094
Equity Long/Short Hedge Funds		
Cash and cash equivalents	-	1,500
Domestic equities	8,802	10,812
International equities	416,765	363,939
Event Driven/Multi-Strategy Hedge Funds		
Domestic equities	93,905	95,325
International equities	135,204	93,230
Passive Fixed Income		
Cash and cash equivalents	600	-
Domestic fixed income	167,816	186,151
Global Macro Hedge Funds		
International equities	94,140	95,439
Marketable Other Hedge Funds		
International equities	46,665	46,564
Non-Marketable Credit Hedge Funds		
Domestic equities	13,066	14,728
International equities	10,911	13,604
Developed Equity		
Cash and cash equivalents	-	6,911
Domestic equities	685,835	496,555
International equities	195,970	254,386
International foreign currency	-	(526)
Emerging Markets		
Cash and cash equivalents	3	1,928
Domestic equities	295,489	102,490
International equities	167,620	272,435
Marketable Distressed Hedge Funds		
Domestic equities	27,550	36,980
Non-Marketable Distressed Hedge Funds		
Domestic equities	43,070	49,858
International equities	7,443	4,838
Portable Alpha		
Cash and cash equivalents	5,961	6,139
International equities	103,332	101,412
Domestic fixed income	26,608	25,924
Private Equity		
Cash and cash equivalents	269	3,655
Domestic equities	703,835	682,876
International equities	650,605	560,027
Real Estate		
Cash and cash equivalents	-	845
Domestic equities	46,889	60,084
International equities	55,221	65,394
International foreign currency	-	(2)
Resources		
Domestic equities	154,572	125,540
International equities	104,383	83,722
Relative Value Hedge Funds		
International equities	41,740	-
Pending securities transactions - net	18,850	14,469
Total	\$4,436,078	\$4,015,326

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Notes to Consolidated Financial Statements December 31, 2017 (Amounts in thousands)

3. Investments (continued)

The following are major categories of investments as of December 31:

	2017		2016	
	Fair Value	Cost	Fair Value	Cost
Marketable Securities				
Cash and cash equivalents	\$ 119,792	\$ 119,792	\$ 159,072	\$ 159,072
Foreign currency - short term	-	-	(528)	-
U.S. and other government obligations	26,609	26,374	25,924	25,674
ETFs, Mutual and commingled funds	1,616,061	1,052,596	1,061,406	675,980
Common stock	-	382	345,502	343,511
Preferred stock	-	-	6,521	5,840
Subtotal	<u>1,762,462</u>	<u>1,199,144</u>	<u>1,597,897</u>	<u>1,210,077</u>
Alternative Investments and Similar Interests				
Hedge funds	939,261	621,598	825,317	563,371
Real assets	361,065	431,742	334,740	429,975
Private equity	<u>1,354,440</u>	<u>1,092,363</u>	<u>1,242,903</u>	<u>1,040,751</u>
Subtotal	<u>2,654,766</u>	<u>2,145,703</u>	<u>2,402,960</u>	<u>2,034,097</u>
Pending securities transactions - net	<u>18,850</u>	<u>19,303</u>	<u>14,469</u>	<u>14,809</u>
Total	<u>\$ 4,436,078</u>	<u>\$ 3,364,150</u>	<u>\$ 4,015,326</u>	<u>\$ 3,258,983</u>

The following tables summarize the fair value of investments valued at fair value on a recurring basis at December 31, grouped by the fair value hierarchy, for those investments subject to categorization within such hierarchy:

	2017		
	Level 1	Other Investments Measured at Net Asset Value (*)	Total
Cash and cash equivalents	\$ 112,959	\$ -	\$ 112,959
Equity long/short hedge funds	-	425,567	425,567
Event driven/multi-strategy hedge funds	-	229,109	229,109
Passive fixed income	168,416	-	168,416
Global macro hedge funds	-	94,140	94,140
Marketable other hedge funds	-	46,665	46,665
Non-Marketable credit hedge funds	-	23,977	23,977
Developed equity	-	881,805	881,805
Emerging markets	3	463,109	463,112
Marketable distressed hedge funds	-	27,550	27,550
Non-marketable distressed hedge funds	-	50,513	50,513
Portable alpha	25,222	110,679	135,901
Private equity	8,741	1,345,968	1,354,709
Real estate	-	102,110	102,110
Resources	-	258,955	258,955
Relative value hedge funds	-	41,740	41,740
Pending securities transactions - net	<u>18,850</u>	<u>-</u>	<u>18,850</u>
Total	<u>\$ 334,191</u>	<u>\$ 4,101,887</u>	<u>\$ 4,436,078</u>

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Notes to Consolidated Financial Statements December 31, 2017 (Amounts in thousands)

3. Investments *(continued)*

	2016		
	Level 1	Other Investments Measured at Net Asset Value (*)	Total
Cash and cash equivalents	\$ 138,094	\$ -	\$ 138,094
Equity long/short hedge funds	1,500	374,751	376,251
Event driven/multi-strategy hedge funds	-	188,555	188,555
Passive fixed income	186,151	-	186,151
Global macro hedge funds	-	95,439	95,439
Marketable other hedge funds	-	46,564	46,564
Non-Marketable credit hedge funds	-	28,332	28,332
Developed equity	194,791	562,535	757,326
Emerging markets	165,545	211,308	376,853
Marketable distressed hedge funds	-	36,980	36,980
Non-marketable distressed hedge funds	-	54,696	54,696
Portable alpha	23,085	110,390	133,475
Private equity	13,285	1,233,273	1,246,558
Real estate	843	125,478	126,321
Resources	-	209,262	209,262
Relative value hedge funds	-	-	-
Pending securities transactions - net	14,469	-	14,469
Total	\$ 737,763	\$3,277,563	\$4,015,326

(*) As discussed in Note 2, investments that are measured using the practical expedient are not classified within the fair value hierarchy.

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Notes to Consolidated Financial Statements December 31, 2017 (Amounts in thousands)

3. Investments (continued)

Information in the following table summarizes the various redemption, lock-up provisions, and unfunded commitments of alternative investments measured at NAV using the practical expedient at December 31, 2017.

2017				
Investment Category	Fair value	Redemption Frequency	Redemption Notice Period	Unfunded Commitments
Equity long/short hedge funds				
Long/short hedge funds (a1)	\$ 424,159	Monthly, quarterly, semi-annual and greater - lockup periods expire from Jun 2018 through Dec 2020	10-90 Days	\$ -
Residual interest (a2)	1,408	N/A	N/A	-
Event driven/multi-strategy hedge funds				
Event driven/multi-strategy hedge funds (b1)	210,014	Quarterly, semi-annual, annual - lockup periods expire from Nov 2018 through Jun 2019	60-185 Days	63,000
Restricted portion of fund investment (b1)	18,442	N/A	N/A	-
Residual interests (b2)	653	N/A	N/A	-
Global macro hedge funds (c)	94,140	Monthly, quarterly	30 Days	-
Marketable other hedge funds (d)	46,665	Quarterly, Annual	65-90 Days	-
Non-Marketable credit hedge funds (e)	23,977	Private equity structure	N/A	15,297
Developed equity (f)	881,805	Daily, monthly, quarterly	1-90 days	-
Emerging markets (g)	463,109	Daily, weekly, monthly, every other month, quarterly, semi-annually	1-90 Days	-
Distressed funds (h)				
Marketable distressed hedge funds	27,550	Private equity structure	N/A	11,248
Non-marketable distressed hedge funds	50,504	Private equity structure	N/A	51,168
Non-marketable distressed hedge funds - residual interests	9	N/A	N/A	-
Portable alpha funds (i)	110,679	Monthly	3-5 Days	-
Private equity funds (j)	1,345,968	Private equity structure	N/A	328,318
Real estate funds (k)	102,110	Private equity structure	N/A	70,097
Resource funds (l)	258,955	Private equity structure	N/A	108,492
Relative value hedge funds (m)	41,740	Annual - Lockup period expires on March 2019	60 Days	-
Total	<u>\$ 4,101,887</u>			<u>\$ 647,620</u>

(a1) **Long/short hedge funds** – This category includes investments in funds that employ deep fundamental, company-specific research to identify businesses with favorable fundamental and technical factors to invest long and unfavorable fundamental and technical factors to invest short. These managers may also vary exposures based on the prevailing market environment.

(a2) **Residual interest** – This category includes a residual interest in two funds that were previously sold.

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3. Investments (*continued*)

- (b1) **Event driven/multi-strategy hedge funds** – This category includes investments in funds that seek to invest opportunistically across the following strategies: credit long/short, distressed, risk arbitrage, convertibles, equity and private investments/special situations. The allocation to sub-strategies varies based on the manager's assessment of risk/reward for each sub-strategy and attractiveness of each individual opportunity. Typically all investments are supported by deep fundamental research on the industry and company level.
- (b2) **Residual interests** – This category includes residual interests in three funds that were previously sold.
- (c) **Global macro hedge funds** – This category includes funds that invest both long and short in a wide variety of financial instruments according to a view about the direction of markets, whether fundamental, technical or quantitatively derived. These funds utilize leverage and trade a wide range of instruments, including derivatives.
- (d) **Marketable other hedge funds** – This category is comprised of one fund, which is a multi-strategy quantitative equity hedge fund.
- (e) **Non-marketable credit hedge funds** – This category is comprised of senior debt funds that own bank loans of both public and private companies in North America as well as private lending funds that make private loans to entities in Brazil. These funds are private drawdown structures.
- (f) **Developed equity** – This category generally includes investments in funds that invest in common stocks across developed markets.
- (g) **Emerging markets** – This category generally includes investments in funds that invest in common stocks across emerging and frontier markets.
- (h) **Distressed funds** – This category includes funds that typically invest in debt of distressed companies or post-reorganization equity following deep fundamental analysis of companies and corresponding industries to determine the risk/reward for each investment. The portfolios are typically long-bias and have low turnover as distressed investments take months to years to work out. These funds, therefore, require longer lockups or private equity capital call/distribution structures. This category also includes residual interests in two funds that were previously sold.
- (i) **Portable alpha funds** – This category includes two accounts that combine U.S. Intermediate Treasury beta and alpha generating components.

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3. Investments (*continued*)

- (j) **Private equity funds** – This category includes both buyout and venture capital funds. The Foundation invests into these funds via a partnership structure, and these funds then typically invest equity capital into a portfolio of private companies. Whereas buyout funds are usually characterized by control (ownership of 50% or greater), venture capital focuses more on early-stage, startup-type opportunities with potentially greater reward but also higher risk. These funds may invest in an array of companies, industries, sectors, countries and geographies. Realized distributions of capital from each fund will be received as the underlying investments of the funds are liquidated; final liquidations are estimated to occur within the next five to 10 years.
- (k) **Real estate funds** – This category includes real estate funds that invest in commercial real estate globally. Realized distributions of capital from each fund will be received as the underlying investments of the funds are liquidated. Final liquidations are estimated to occur within the next five to 10 years.
- (l) **Resource funds** – This category includes natural resource related private equity funds that primarily invest in the energy sector. Realized distributions of capital from each fund will be received as the underlying investments of the funds are liquidated; final liquidations are estimated to occur within the next five to 15 years.
- (m) **Relative value hedge funds** – This category includes funds that utilize an investment strategy that seeks to take advantage of price differentials between related financial instruments, such as stocks and bonds, by simultaneously buying and selling the different securities—thereby allowing investors to potentially profit from the “relative value” of the two securities. This strategy invests across global markets, with a focus on structured credit, corporate credit, interest rates and currencies.

4. Derivative Financial Instruments

Derivative Financial Instruments “Derivatives” used by the Foundation are contracts that derive their value from changes in values of underlying securities, typically, stocks, bonds or other assets. The Foundation directly invests in futures on U.S. Treasury bonds. The U.S. Treasury futures are purchased or sold at minimum transaction cost to adjust desired asset mix. The Foundation also invests in forward contracts to hedge against foreign currency exchange rate risk for its foreign currency denominated assets and liabilities due to adverse foreign currency fluctuations against the U.S. dollar.

The Foundation’s assets include the initial margin and unrealized gains and losses of the derivative contracts purchased and sold by the Foundation. Fair values of the Foundation’s derivative financial instruments generally are determined by quoted market prices. Also, within the Foundation’s alternative investments, managers may create additional exposure for the Foundation through short sales of securities, and trading in futures and forward contracts, options, swaps and other derivatives products. However, the Foundation’s exposure to derivatives held by its limited partnership investments is restricted to its contributed and committed capital to those limited partnerships.

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Notes to Consolidated Financial Statements December 31, 2017 (Amounts in thousands)

4. Derivative Financial Instruments *(continued)*

The full market risk and credit risk of derivative financial instruments are associated with their underlying contract amounts or “notional values” in addition to their fair values. Market risk represents potential loss from the decrease in the value of these financial instruments. Credit risk represents potential loss from possible nonperformance by the counterparties of their contracts.

Upon entering into a contract, the Foundation deposits and maintains as collateral such initial margin as required by the exchange on which the transaction is traded. Pursuant to the contract, the Foundation is to receive from, or pay to, the broker an amount of cash equal to the daily fluctuation in the value of the contract, also known as the variation margin. The Foundation records daily fluctuations in the variation margin account as realized gains and losses. At December 31, 2017 and 2016, \$712 and \$699 was on deposit with the brokers as collateral for margin requirements on futures, which is included in investments as either U.S. and other government obligations or corporate obligations.

The following table identifies the fair value amounts of derivative instruments included in the consolidated statements of financial position, categorized by primary underlying risk, at December 31. The following table also identifies the net gain and loss amounts included in net realized gain on investments in the consolidated statements of activities, categorized by primary underlying risk for the years ended December 31:

	2017				2016			
	Notional Derivative Amount	Number of contracts (actual)	Amount of unrealized (loss)	Amount of realized gain (loss)	Notional Derivative Amount	Number of contracts (actual)	Amount of unrealized (loss)	Amount of realized gain
Primary underlying risk								
Interest rate								
US Treasury Bond Futures	\$ 116,139	747	\$ (418)	\$ 121	\$ 115,896	747	\$ (266)	\$ 86
Foreign currency exchange rate								
Forward contracts	-	-	-	(361)	10,155	5	(528)	768
Total derivative assets	<u>\$ 116,139</u>		<u>\$ (418)</u>	<u>\$ (240)</u>	<u>\$ 126,051</u>		<u>\$ (794)</u>	<u>\$ 854</u>

The futures are classified as Level 1 within the portable alpha classification in the fair value hierarchy and the forwards are classified as Level 1 within the developed equity classification in the fair value hierarchy.

The derivative assets and liabilities as of December 31 are as follows:

	2017		2016	
	Assets	Liabilities	Assets	Liabilities
Interest rate				
US Treasury Bond Futures	\$ -	\$ 418	\$ -	\$ 267
Foreign currency exchange rate				
Forward contracts	-	-	61	588
Total Derivative Assets and Liabilities	<u>\$ -</u>	<u>\$ 418</u>	<u>\$ 61</u>	<u>\$ 855</u>

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5. Program Related Investments

The Foundation has unfunded PRI commitments totaling \$6.9 and \$12.9 million at December 31, 2017 and 2016. PRIs are classified as Level 3 within the fair value hierarchy. The following tables include a roll forward of the PRIs for the years ended December 31:

	<u>2017</u>	<u>2016</u>
	<u>Fair Value</u>	<u>Fair Value</u>
Balance, January 1	\$ 23,084	\$ 21,564
New investments	5,874	5,250
Repayments	(1,888)	(475)
Write-off of impaired PRI	<u>(2,352)</u>	<u>(3,255)</u>
Balance, December 31	<u>\$ 24,718</u>	<u>\$ 23,084</u>

6. Property, Furniture, Fixtures and Equipment

At December 31, property, furniture, fixtures and equipment, net included the following:

	<u>2017</u>	<u>2016</u>
Condominium interest in 420 Fifth Avenue	\$ 16,471	\$ 16,471
Condominium improvements	13,975	13,245
Furniture, fixtures, and equipment	<u>16,916</u>	<u>15,258</u>
	47,362	44,974
Less accumulated depreciation and amortization	<u>36,528</u>	<u>33,650</u>
	<u>\$ 10,834</u>	<u>\$ 11,324</u>

During 2016, the Foundation accelerated depreciation of the useful life on certain of its condominium improvements, resulting in additional depreciation expense totaling \$7.162 million. In addition, the Foundation disposed of fixed assets with a cost basis of \$903 and accumulated depreciation of \$249.

7. Pensions and Other Post-Retirement Benefits

The Foundation maintains a defined benefit pension plan (the "Plan") for regular salaried employees who were at least 21 years old and have completed one year of service or had attained the age of 40 prior to July 1, 2000. As of July 1, 2000, the Plan was closed to new employees and to employees hired prior to July 1, 2000, who did not meet the eligibility requirements.

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7. Pensions and Other Post-Retirement Benefits (*continued*)

Effective December 31, 2012, the Plan was amended such that Plan benefits were frozen and further accruals of benefits have ceased as of that date. Participants affected by the freeze (18) were eligible to receive a basic contribution under The Retirement Savings Plan for the Employees of the Rockefeller Foundation (the "Retirement Savings Plan") effective January 1, 2013.

The Plan provides retirement benefits based on years of service and final average pay, with benefits after retirement subject to increase under a cost-of-living augmentation formula. The Foundation makes annual contributions to the Plan, as needed, based on actuarial calculations, in amounts sufficient to meet the minimum funding requirements pursuant to the Employee Retirement Income Security Act of 1974. Plan assets are invested in a diversified portfolio of equities, fixed income securities and hedge funds.

In 2000, the Foundation enhanced its 401(k) plan to create the Retirement Savings Plan. Foundation contributions are now made to equal 13% of compensation plus a dollar-for-dollar match of up to an additional 2% of base compensation contributed on a pretax basis by employees up to the compensation cap.

In 2000, then current members of the Plan had the option of remaining in the combined retirement plan consisting of the defined benefit pension plan and the former 401(k) Trustee Savings Plan or moving to the new Retirement Savings Plan. Employees can make additional unmatched pretax contributions which, when combined with employee contributions that are matched, cannot exceed the maximum pretax contribution limit of \$18, or for employees who have attained age 50, \$24. All contributions are credited to the participants' accounts. The Foundation's contributions to the Retirement Savings Plan were \$2.5 million in 2017 and \$2.6 million in 2016.

Locally hired staff in the Foundation's foreign offices participate in retirement plans and/or provident funds or other plans that conform to local customs, conditions or law.

The Foundation provides certain health care and life insurance benefits ("Other Post-Retirement Benefits") for retired employees. Employees are eligible for these benefits when they meet the criteria for retirement under the Foundation's pension plan. This plan has a cost sharing feature, which totaled \$221 and \$206 for 2017 and 2016, respectively. The Foundation accrues the expected cost of providing postretirement benefits over the years that employees render service and pays this portion of the cost of retiree health care benefits.

Information as of and for the years ended December 31, regarding the Foundation's defined benefit plans is as follows:

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Notes to Consolidated Financial Statements December 31, 2017 (Amounts in thousands)

7. Pensions and Other Post-Retirement Benefits *(continued)*

	Pension Benefits		Other Post-retirement Benefits	
	2017	2016	2017	2016
Projected benefit obligation	\$ 80,572	\$ 80,102	\$ 21,968	\$ 19,013
Fair value of plan assets	<u>102,168</u>	<u>94,004</u>	<u>-</u>	<u>-</u>
Funded Status	<u>\$ 21,596</u>	<u>\$ 13,902</u>	<u>\$ (21,968)</u>	<u>\$ (19,013)</u>
Service cost	\$ -	\$ -	\$ 866	\$ 653
Interest cost	3,175	3,330	797	737
Expected return on assets	(6,626)	(7,195)	-	-
Amortization of prior (credit)	-	-	(751)	(751)
Amortization of actuarial losses	<u>1,982</u>	<u>1,813</u>	<u>-</u>	<u>-</u>
Net Periodic (Credit) Cost	<u>\$ (1,469)</u>	<u>\$ (2,052)</u>	<u>\$ 912</u>	<u>\$ 639</u>
Components of Other Changes in Net Assets				
Actuarial (gains) losses arising in period	\$ (4,243)	\$ 2,615	\$ 2,175	\$ 1,425
Amortization of prior service credit	-	-	751	751
Amortization of prior service cost	-	-	-	(4,813)
Amortization of actuarial losses	<u>(1,982)</u>	<u>(1,813)</u>	<u>-</u>	<u>-</u>
Other Change in Net Assets	<u>\$ (6,225)</u>	<u>\$ 802</u>	<u>\$ 2,926</u>	<u>\$ (2,637)</u>
Accumulated benefit obligation	\$ 80,572	\$ 80,102	\$ 21,968	\$ 19,013
Amount recognized in the statement of financial position - prepaid benefit (accrued) cost	21,596	13,902	(21,968)	(19,013)
Employer contributions	-	-	884	889
Benefits paid	4,855	4,911	884	889

The table below reflects the amounts recognized within net assets arising from the Plan and Other Post-Retirement Benefits at December 31, 2017 and 2016 that have not yet been recognized in net periodic benefit cost and the portion of such amounts that are expected to be recognized in net periodic benefit cost during the year ending December 31, 2018.

	Pension Benefits			Other Post-retirement Benefits		
	2018	2017	2016	2018	2017	2016
Actuarial losses	\$ 1,952	\$ 42,959	\$ 49,184	\$ 75	\$ 3,041	\$ 866
Prior service (credit)	<u>-</u>	<u>-</u>	<u>-</u>	<u>(751)</u>	<u>(3,574)</u>	<u>(4,325)</u>
	<u>\$ 1,952</u>	<u>\$ 42,959</u>	<u>\$ 49,184</u>	<u>\$ (676)</u>	<u>\$ (533)</u>	<u>\$ (3,459)</u>

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Notes to Consolidated Financial Statements December 31, 2017 (Amounts in thousands)

7. Pensions and Other Post-Retirement Benefits *(continued)*

Weighted-average assumptions used to determine benefit obligations at December 31 are as follows:

	Pension Benefits		Other Post-retirement Benefits	
	2017	2016	2017	2016
Discount rate	3.66%	4.16%	3.66%	4.16%
Rate of compensation increase	N/A	N/A	4.00%	4.00%

Weighted-average assumptions used to determine net periodic benefit cost for the years ending December 31 are as follows:

	Pension Benefits		Other Post-retirement Benefits	
	2017	2016	2017	2016
Discount rate	4.16%	4.25%	4.16%	4.25%
Expected long-term return on plan assets	7.25%	7.75%	N/A	N/A
Rate of compensation increase	N/A	N/A	4.00%	4.00%

The overall expected long-term rate of return on assets assumption was determined based on historical returns (without adjustment) for each asset class.

Assumed health care cost trend rates at December 31 are as follows:

	2017	2016
Health care cost trend rate assumed for next year	7.0%	6.5%
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	5%	5%
Year that the rate reaches the ultimate trend rate	2025	2019

Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plans. A one-percentage-point change in assumed health care cost trend rates would have the following effects:

	Point Increase	Point Decrease
Effect on total of service and interest costs	\$ 410	\$ (330)
Effect on postretirement benefit obligation	3,904	(3,250)

The investment policy of the Pension Plan is generally to invest the Plan's assets in the ratio of 30% in equities and 70% in fixed income and cash to minimize the risk that the Plan becomes underfunded. Some of the Plan's investment managers have been selected from among the endowment's managers to achieve savings on asset based management fees and to garner the benefits of consolidated risk management and oversight.

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7. Pensions and Other Post-Retirement Benefits *(continued)*

The following are the major categories of retirement plan assets at fair value as of December 31 grouped by the fair value hierarchy, for those investments subject to categorization within such hierarchy:

	2017		
	Level 1	Other Investments Measured at Net Asset Value (*)	Total
Cash equivalents	\$ 8,064	\$ -	\$ 8,064
Equity funds			
Domestic equity funds	-	23,770	23,770
International equity funds	-	15,450	15,450
Fixed income index funds			
Domestic fixed income funds	-	46,841	46,841
Hedge funds	-	4,277	4,277
Subtotal	<u>\$ 8,064</u>	<u>\$ 90,338</u>	98,402
Due from broker for investment sold			3,766
Total			<u>\$102,168</u>
	2016		
	Level 1	Other Investments Measured at Net Asset Value (*)	Total
Cash equivalents	\$ 2,880	\$ -	\$ 2,880
Equity funds			
Domestic equity funds	-	23,717	23,717
International equity funds	-	20,194	20,194
Fixed income index funds			
Domestic fixed income funds	-	35,611	35,611
Hedge funds	-	11,450	11,450
Subtotal	<u>\$ 2,880</u>	<u>\$ 90,972</u>	93,852
Due from broker for investment sold			152
Total			<u>\$ 94,004</u>

(*) As discussed in Note 2, investments that are measured using the practical expedient are not classified within the fair value hierarchy.

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7. Pensions and Other Post-Retirement Benefits *(continued)*

A portion of the pension assets measured at NAV contain various redemption restrictions with required written notice. The following tables summarize the composition of such investments by the various redemption and lock-up provisions as of December 31:

2017				
Investment Category	Fair Value	Redemption Frequency	Redemption Notice Period	Unfunded Commitments
Developed and emerging markets equity funds (a)	\$ 39,220	Daily, monthly, and quarterly	1-60 days	\$ -
Fixed income index funds (b)	46,841	Daily	2 days	-
Hedge funds (c)	4,277	Quarterly liquidity for portions of the fund throughout the year, requiring a full year to fully redeem.	100 days	-
Total	\$ 90,338			\$ -

- (a) This category includes investments in funds that invest in common stocks broadly across developed and emerging markets or in specific regions.
- (b) This category includes investments in passively managed trust funds that own U.S. Treasury bonds and TIPS.
- (c) This category consists of an investment in a diversified fund of funds that is invested in nineteen long/short, multi-strategy, credit long/short and relative value hedge funds.

Cash Flows

Contributions—The Foundation does not anticipate making any contributions to its pension and postretirement medical and life insurance plans in 2018.

Estimated Future Benefit Payments—the following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows:

Year	Pension Benefits	Other Post-retirement Benefits
2018	\$ 5,174	\$ 761
2019	5,165	807
2020	5,112	850
2021	5,034	870
2022	5,014	890
2023-2027	24,691	5,035

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8. Grants Payable

The Foundation has entered into grant commitments with certain organizations. The following summarizes the changes in grants payable as of December 31:

	2017	2016
Balance, January 1	\$ 95,988	\$ 69,569
Additions		
Grants approved	200,566	174,267
Deductions		
Grant payments	(152,668)	(145,924)
Grants lapsed	<u>(13,972)</u>	<u>(1,924)</u>
Balance, December 31	<u>\$ 129,914</u>	<u>\$ 95,988</u>

9. Term Loan Payable and Interest Rate Swap Agreement

During October 2011 the Foundation executed a term loan for \$20.8 million, the proceeds of which were used to redeem the outstanding principal and pay accrued interest on tax-exempt term bonds issued by the Foundation. The term loan matures on October 13, 2023 and bears interest at a variable rate equal to the London Interbank Offered Rate ("LIBOR") plus 1.53%. As of December 31, 2017, principal payments due under the term loan are payable as follows:

Year	Amount
2018	\$ 1,731
2019	1,731
2020	1,731
2021	1,731
2022	1,731
2023	<u>1,438</u>
Total	<u>\$ 10,093</u>

The Foundation has entered into an interest rate swap agreement with an initial notional amount of \$20.8 million to mitigate interest rate risk associated with the variable rate on the term loan. Under the terms of the swap agreement, the Foundation pays a fixed rate of 2.005% and receives a floating rate equal to the one month LIBOR rate (1.57% at December 31, 2017) on the notional amount (\$10.09 million at December 31, 2017).

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Notes to Consolidated Financial Statements
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9. Term Loan Payable and Interest Rate Swap Agreement *(continued)*

At December 31, 2017 the fair value of the interest rate swap was an asset of \$12, and at December 31, 2016 a liability of \$134. The interest rate swap is classified as Level 2 within the fair value hierarchy.

The carrying value of any outstanding borrowing would approximate fair value since advances bear interest at floating rates.

10. Lines of Credit

The Foundation has two unsecured lines of credit with a bank. One line is for \$100 million and expires on September 30, 2018 (364-day facility). The second line is also for \$100 million and expires on September 30, 2019 (two-year facility). There were no amounts outstanding as of December 31, 2017 and 2016. The agreements provide for a fee of 0.10% on the 364-day facility and 0.15% on the two-year facility on any unused portion of the lines. Interest is charged on borrowed funds as follows:

Loan in a Principal Amount Of	Interest on the 364-day facility	Interest on the Two-year facility
Less than \$500,000	Higher of the Prime Rate or the Adjusted One Month LIBOR Rate	Higher of the Prime Rate or the Adjusted One Month LIBOR Rate
Equal to or exceeding \$500,000	Either the bank's offered money market rate, the LIBOR Rate plus .40%, or the higher of the Prime Rate or the Adjusted One Month LIBOR Rate	Either the bank's offered money market rate, the LIBOR Rate plus .65%, or the higher of the Prime Rate or the Adjusted One Month LIBOR Rate

In addition, the Foundation must maintain a ratio of unrestricted liquidity to total indebtedness of no less than 1.00, tested annually.

The carrying value of any outstanding borrowing would approximate fair value since advances bear interest at floating rates.

11. Investment Risks and Uncertainties

Alternative investments consist of non-traditional, non-readily marketable investments, some of which may be structured as offshore limited partnerships, hedge funds, real asset and private equity funds and common trust funds. The underlying investments of such funds, whether invested in stock or other securities, are generally not currently traded in a public market and may be subject to restrictions on resale. Values determined by investment managers and general partners of underlying securities that are thinly traded or not traded in an active market may be based on historical cost, appraisals, a review of the investees' financial results, financial condition and prospects, together with comparisons to similar companies for which quoted market prices are available or other estimates that require varying degrees of judgment.

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11. Investment Risks and Uncertainties (*continued*)

Because of the inherent uncertainty of valuations, the estimated fair values may differ significantly from the values that would have been used had a ready market for such investments existed or had such investments been liquidated, and those differences could be material.

12. Contingent Liabilities

The Foundation has been named as a party in a legal proceeding brought against it and other parties. Foundation management has reviewed this matter with legal counsel and in management's opinion, this action is defensible and management does not expect the ultimate resolution of this action to have a material adverse effect on the Foundation's financial position.

13. Leases

The Foundation leases office space for its Nairobi, Kenya and Bangkok, Thailand regional offices. The lease for the Nairobi office expires on September 30, 2021 and the lease for the Bangkok office expires on March 15, 2019. As of December 31, 2017, amounts due under these lease agreements are payable as follows:

<u>Year</u>	<u>Amount</u>
2018	\$ 202
2019	127
2020	107
2021	84

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